Edward L. McMillan  
Chair of the Board of Trustees, University of Illinois

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March 13, 2015

President-Designate Timothy L. Killeen  
364 Henry Administration Building, MC 346  
506 South Wright Street  
Urbana, IL 61802

Re: Visioning Experience

Dear Dr. Killeen,

As discussed at the March 12, 2015, Board of Trustees meeting, the Board would like you to begin preparations during the remainder of the Spring semester for a visioning process and to formally kick off the program at the July 22, 2015, Retreat.

It is my hope that through your direction and leadership, the University will complete this process within one year to 18-months. Keeping in mind that as the University moves forward with these plans, the individual campuses have recently gone through this process. It is my hope that they will be able to incorporate their strategic plans into the overall University plan.

Thank you for undertaking this important and complex task. The Board of Trustees eagerly awaits updates on the progress you are making relative to the University’s strategic planning process.

Sincerely,

Edward L. McMillan  
Chair of the Board of Trustees  
University of Illinois